

United Returns Nearly \$3 Million in Member Dividends

It pays to be a member of a cooperative. Not-for-profit cooperatives like United Cooperative Services deliver energy to their members at the cost of service. Member dividends come from the money left over after the cooperative pays all of its expenses in a given year.

On Sept. 23, the Board of Directors for United proudly authorized the distribution of this year's member dividend checks. This year, the co-op will return \$2.93 million to more than 112,000 members and former members of United. While keeping a focus on the members, the co-op celebrates the 22nd consecutive year of returning member dividends.

"What better way to convey the benefits of belonging to a co-op and receiving service from United than to return these dividends," said Board President Jack McCaslin. "When you became a United member, the co-op agreed to provide the best service at the lowest possible cost. Even with the current state of natural gas prices, our rates remain extremely competitive in our industry and we're proud to be in the sound financial position to return member dividends based on each member's historical electric consumption."

Cooperatives, like all electric utilities, are a capital-intensive and require a large investment in plant and equipment. Each member of United contributes to the equity of the co-op through the margins of the utility.

In order to operate prudently and to meet the requirements of our lenders, the cooperative each year must budget to collect slightly more in revenue than our estimated expenses. These "margins," which are allocated later as member dividends, become patronage capital and are used by United for operating capital, necessary reserves, storm damage and other contingencies. This member equity is the essential tool for United to

build, maintain and upgrade the facilities necessary in providing members with reliable, economical electric service. This investment is also necessary to keep up with construction and implement the latest necessary technology.

"Customers who purchase power from an investor-owned utility have no equity to show for the bills they pay each month, regardless of how much they spend or how many years they contribute to the financial success their operation," said Ray Beavers, United's General Manager/CEO. "On the other hand, as a member of United, you really are a part-owner of the co-op and you can see a return on your investment. Aside from simply receiving electric service, every time you turn on a light, watch TV or pop food in the microwave, you also add to your equity in the cooperative and accumulate member dividends."

Operating as a cooperative, United sets rates to meet anticipated operating expenses and insure the financial stability of the co-op. At the end of each operating year, any excess revenue is allocated back



to members on a basis directly proportional to the amount of kilowatts used in that given year. Members accumulate dividends based on their total electrical costs.

"We believe this distribution method enables United to continue its financial obligation to those members whose capital has been invested in the system the longest, while fostering a better understanding with current members so they can appreciate the value of cooperative principles," Mr. McCaslin said.

Retirement of member dividends is a direct result of achievement of the financial goals set by United's Board. If you have any questions regarding your dividends, please contact your local United office or go to United's Web site at www.united-cs.com.

Members Have Opportunities to Return Checks as Fund-Raiser for Hurricane Katrina Victims

Less than a month ago, the nation watched as Hurricane Katrina swept across the Gulf Coast and left a wave of devastation and destruction. We feel much sadness for those who may have lost loved ones in this natural disaster and we offer our prayers, sympathies and condolences to everyone affected by this huge storm. As power is restored, cities rebuilt and people reclaim their lives, United would like to offer a way to put power behind those prayers in order to further aid the victims of Hurricane Katrina.

Co-ops were founded on the premise of people helping people. With this cooperative spirit in mind, your Board of Directors has decided to provide an avenue in which we can all assist in the disaster relief efforts. If you would like to help, for your convenience, you may void and return your Member Dividend check by the Oct. 31, 2005 deadline. United will in turn donate the funds in your name and the name of your cooperative.

This is strictly a volunteer effort to coordinate a substantial donation from the United members. However, we realize demands from these on-going relief efforts are unprecedented and it will be your response to assist in meeting those needs that will give us a much greater sense of pride in being an electric utility business — operating as a cooperative. Your donation will be greatly appreciated by those who have suffered the greatest of losses. If you have any questions regarding this hurricane relief donation process, please contact your local office.

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United's **Events Calendar** is available free and online for United's members and communities at: www.united-cs.com/events.htm
Oct. 28 & 29 — The Texas Ag Expo Annual Showcase of Ag Products & Services takes place at Lone Star Arena in Stephenville. For more information, please contact July Danley at (254) 965-2406 or visit www.tricountyag.com.

Oct. 29 — Harvest Fest Glen Rose takes place from 3-7 p.m. at the Downtown Glen Rose Square and features game booths, bounce houses, food, music and prizes. For info on this free event, call (254) 897-3896 or visit www.harvestfestglenrose.com.

Power Talk

A monthly insert for members of United Cooperative Services
Find more information online at www.united-cs.com.

Power Talk is an inserted supplement to the Texas Co-op Power magazine, written and produced for members of United Cooperative Services by Communications Director Jocelyn Janota.

Scholarship Winners Receive \$84,000 at United Banquet

Co-op Recognizes 67 Area Students; Big Winner Awarded \$10,000 for College

Anticipation filled the room early on the night of Thursday, Aug. 4 when United Cooperative Services hosted an important banquet for 67 recent scholarship winners and their families.

Students received the first installment of their \$1,000 scholarship at the beginning of the evening

but sat eagerly through a catered dinner and awards presentation before finding out the night's big winners of two \$5,000 scholarships and a \$10,000 scholarship award.

Ray Beavers, United's General Manager/CEO wrapped up the presentations with the big announcements and applause filled the air when Erik Bamberg of Cleburne and Jenna Murray of Stephenville received the \$5,000 scholarships. But the night's highlight caused gaping mouths, tears of excitement and high-fives to fly in a far corner of the Cleburne Civic Center with the announcement of Korissa Lynn Hart as this year's biggest recipient for winning the \$10,000 scholarship.

"Nobody knew she was going to win so when Mr. Beavers announced her name, she was in shock... she just

sat there with her mouth open and I had to tell her to walk to the front," said Jackie Cox, mother of Korissa and her sister Kathryn, who won a \$1,000 scholarship. "Kori

thought she was going to pass out and had to remind herself to breathe when she went up to accept her award from Jack McCaslin



[United's Board President]. It was such a moment of wonderful surprise and she couldn't be more grateful."

The board of directors for United Cooperative Services proudly awarded the scholarships totaling \$84,000 as the families of the 67 scholarship recipients gathered for the co-op's 17th Annual Scholarship Banquet. More than 230 United members attended the banquet for an enjoyable evening of distinction, honor and recognition.

"I always like to meet with the students who win scholarships and this year's group was an exceptional group of bright and talented young adults," Mr. Beavers said. "To hear their personal stories of leadership and academic success was quite remarkable and I can't think of a better way to re-invest money into our local communities for future



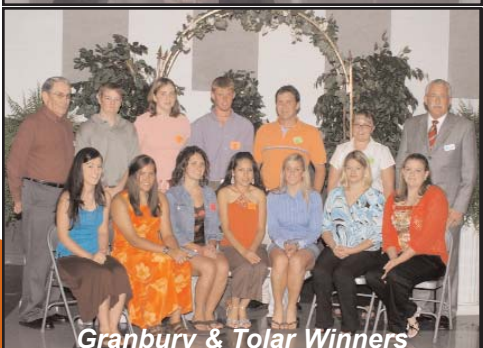
Alvarado Winners



Burleson & Mansfield Winners



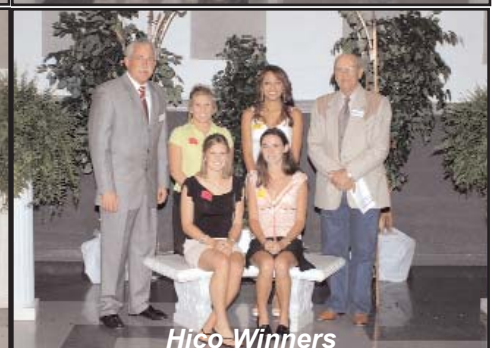
Cleburne & Keene Winners



Granbury & Tolar Winners



Grandview Winners



Hico Winners

growth and advancement. Congratulations to this year's scholarship winners!"

Throughout the night, many students and their families took time to extend their gratitude and thank United's board and employees in attendance for their generosity in returning money to members of the local community to benefit the next generation of United members. The winners also had opportunities to reminisce with their peers about high school experiences while also discussing plans for college.

"My brother received a scholarship a couple years back and you just don't understand how much this has helped my family," said Jerald Finley Smith of

Stephenville, who will study diesel equipment technology at the Texas State Technical College in Waco and is one of this year's United scholarship recipients. "It is such an honor to receive one of the scholarships we are very appreciative."

Scholarship winners were chosen from more than 200 applicants area-wide based on financial need, leadership, community involvement and school activities. The competition was remarkable but by scoring applications on the basis of financial need (60 percent weight) and leadership, community service and school activities (40 percent weight), the committee was able to select 67 very deserving students. As established by United's democratically elected Board of Directors, students know the scholarship award program encourages and assists in the educational pursuits of United members and their families.

"Thank you so much for the scholarship money and thanks for caring about the youth of our communities," said Bryce Percy, a recent graduate of Granbury High School who will study psychology at Tarrant County Community College. "It's great to belong to an organization so dedicated to giving back and the scholarship will really help with



United's Big Scholarship Winners (l to r): United's General Manager/CEO Ray Beavers, \$10,000 winner Korissa Lyn Hart, \$5,000 winner Jenna L. Murray, \$5,000 winner Erik Bamberg and United's Board President Jack McCaslin.

my expenses."

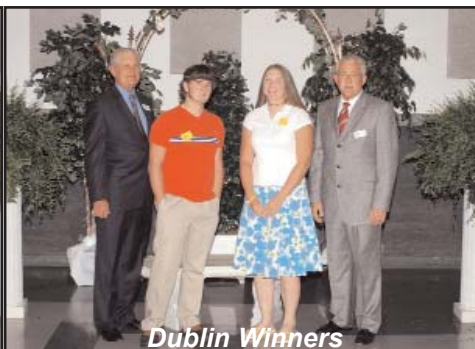
This year's scholarship recipients came from 18 cities in United's service area: Alvarado, Burleson, Cleburne, Dublin, Granbury, Glen Rose, Graford, Grandview, Hico, Jonesboro, Joshua, Kopperl, Mansfield, Mingus, Nemo, Stephenville, Straw and Tolar.

To date, 600 students have received scholarships from United Cooperative Services totaling more than \$600,000. All recipients are members of United Cooperative Services and the scholarship funds were made available by Texas House Bill 3203, which passed during the 1997 legislative session. This bill allows not-for-profit electric cooperatives like United to put unclaimed member dividend funds to use for student scholarships. In years prior, unclaimed dividends were returned to the state's general fund but due to this change, the money can now stay in this area and the direct benefit of United members.

For a complete list of 2005 scholarship winners, please visit www.united-cs.com.



Glen Rose & Nemo Winners



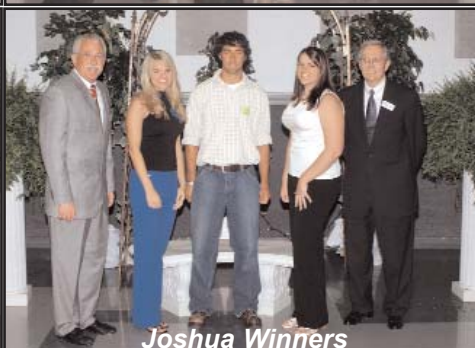
Dublin Winners



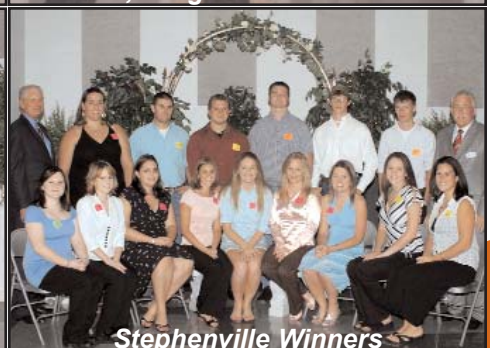
Graford, Mingus & Strawn Winners



Jonesboro & Kopperl Winners



Joshua Winners



Stephenville Winners

Comparing Electric Business Structures

Part Two — What's An ISO?

The restructuring of the electric utility industry was originally intended to benefit customers, many of whom wanted to determine when, from whom and at what price they purchase electricity. Across the country in today's market, customers can choose from many providers of long distance telephone service or airline travel.

In recent years, natural gas, cable/satellite TV programming and local phone services have gone through deregulation and more states now provide customer choice for these products and services while promoting competition.

So why has the cost of phone service, cable TV and airline tickets gone down... but the price of electricity has gone up? Is electric deregulation in Texas really a good thing? Is deregulation the culprit for today's higher price per Kwh or is it a combination and timing of different events and market pressures (such as higher natural gas prices)?

This article will demonstrate the difference between the entities

involved in the deregulated electric market and the cooperative model.

Generate, Transmit & Distribute

The process by which electricity is generated, transmitted and distributed is far more complicated than simply flipping a switch. Before electricity can be produced, a utility must first find and buy a reliable source of raw energy, such as a fossil fuel, water, the sun or wind. In Texas, 70 percent of electricity is produced using natural gas as its source of raw energy. The utility then converts the natural gas (or hydro, solar or wind power) into electric energy through electric generation.

Once generated, the utility uses an intricate system of high-voltage transmission lines to physically move electric energy from its point of generation to electric substations, where the electricity is converted to a lower voltage and redirected over distribution lines for the end use of the consumer.

All electric utilities measure the use of electricity by their consumers and many can often provide informa-

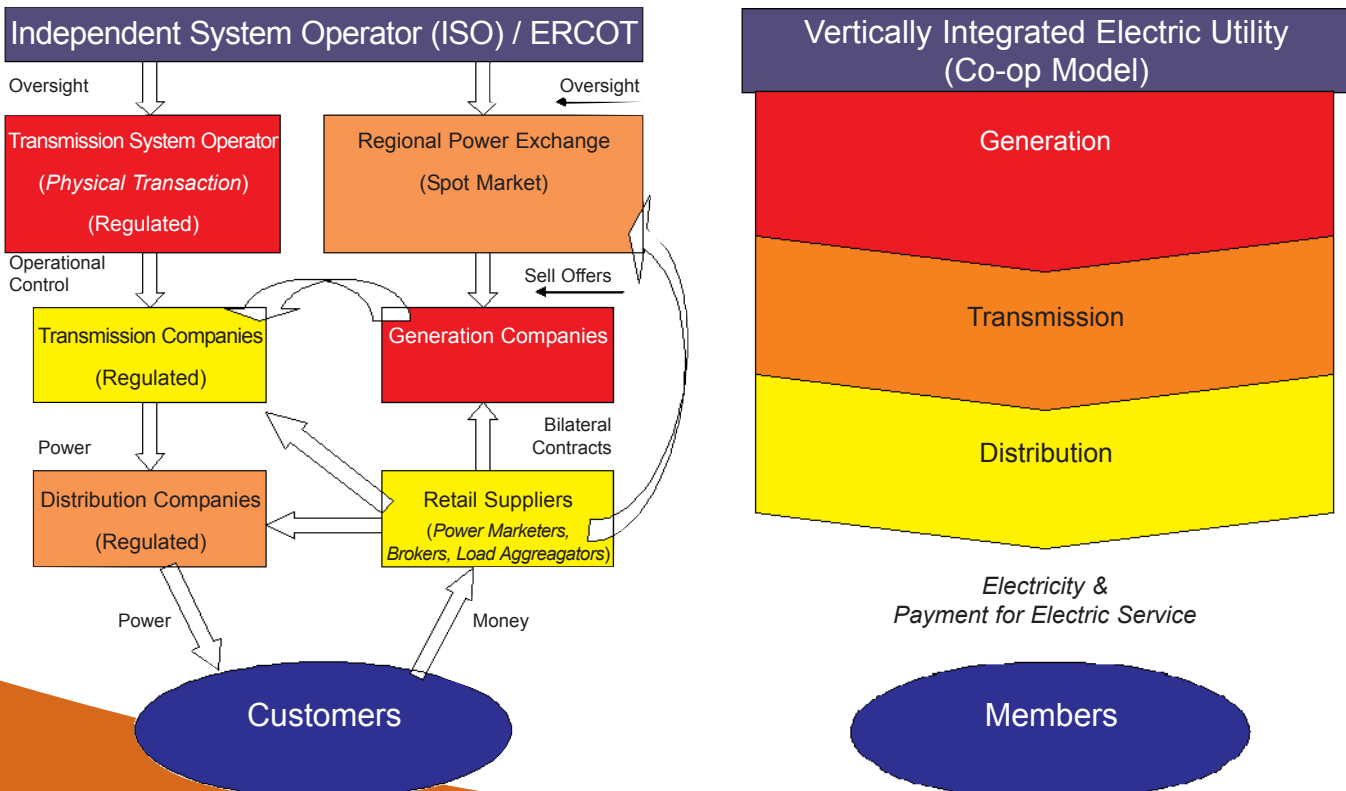
tion concerning usage and charges for service. Every month, the customer makes one payment to compensate every entity involved in electric generation, transmission and distribution.

Independent System Operator

Following passage of the National Energy Policy Act of 1992, various regional reliability councils and state commissions saw mandates that could jeopardize the reliability of regional transmission networks and make it more difficult to coordinate future transmission planning.

As a result, independent system operators (ISOs) were created to handle regional transmission networks. ISOs, which control and ensure the reliability of integrated transmission lines, are a separate legal entity from any electric utilities. In late 1996, the Public Utilities Commission of Texas and the Electric Reliability Council of Texas (ERCOT) created the first ISO.

ERCOT has three main functions: (1) to maintain operation and security for bulk electric systems, (2) make sure all electric transmission systems are being used efficiently by market participants and (3) coordinate all transmission planning for current and future electric needs.



Cooperatives: Owned by Members, Committed to Communities

October is National Co-op Month and United is ready to celebrate. Each October, cooperatives all across America celebrate the role, accomplishments and contributions of our nation's cooperatives. Throughout the month, cooperatives like United will also commemorate their commitment to community — a core cooperative principle — as part of their annual Co-op Month observances.

Co-ops' commitment to their communities stems from their organization as member-owned controlled businesses. Being owned largely by people who live and work in the communities they serve gives cooperatives a different perspective from businesses owned by distant investors.

You see, United is motivated to serve its members, not outside investors. That means we must also serve the communities in which our members live and work. Investor-owned businesses may make charitable contributions in their communities but for co-ops, it's a critical part of what they do and why they do it.

At a time of increasing concern about the national economy,

co-ops provide income and opportunities for people every day. Also, since cooperatives are owned by members who live and work in the communities they serve and are formed to serve their needs and interests, co-ops won't raise rates or close local offices to increase profits.

When it comes to making economic and charitable contributions to their communities, the nation's more than 40,000 cooperative businesses are industry leaders, setting the bar high for other types of businesses. Through cash contributions, volunteerism and more, co-ops invest in new community businesses and support local causes including education, safety and the environment.

Lots of businesses talk about their commitment to community. For cooperatives, it's more than talk — it's what we're all about. United's mission is to serve all members and the communities in which they live, work and shop. We're in it for the long haul... strengthening our cities, towns and neighborhoods through jobs, service and community involvement.

For this first task, the ISO will oversee planned system operations, including schedules of committed generation needs vs. forecasted load requirements, transmission line outages/work requests and generation unit outage/overhaul schedules.

Where the ISO has operational control of the transmission network, it must monitor control area loads, spinning reserve, scheduled power vs. actual inter-changes of power and energy, electrical loading of critical components and system frequency.

Finally, in coordinating all electric needs, the ISO will need to respond to system emergencies as they arise by reducing line loads, disconnecting customer loads and ending or modifying scheduled energy transactions.

It sounds pretty complicated, right? But as other ISOs and similar regional transmission organizations begin to pop up across the country, the electric energy business structure will be much more complex as more participants enter the market and make a wider range of business transactions.

ERCOT and other ISOs are deeply involved in the power exchange of short-term or "spot market" demands for electricity, along with longer-term bilateral contracts that can be negotiated directly between retail suppliers and electric generation companies.

The regional power exchange, as represented in the new structure, serves as an open market pricing entity. Sellers in this exchange can establish hourly "real-time" prices for electric

power as buyers make offers or submit bids to generating companies for large blocks of power.

Vertically Integrated System

Some may say a "vertically integrated electric utility" was a paradigm for success in the electric energy business structure of the past... but it is still successful and simple to use today. In fact, it's used by your electric cooperative because that's what is best for our members.

With this vertically integrated model, a single electric utility, operating in a specific service area, provides all of the functions and elements of value in providing electric energy (fuel supply, generation, transmission, distribution and end-use services). It does this either by owning and operating the entire infrastructure needed to deliver the end-use services or by purchasing a group of those services from another reliable source.

United Cooperative Services (your local distribution company) purchases all of the electricity needed by its members through its own membership with a generation and transmission cooperative, Brazos Electric, which owns and operates wholesale generation and delivery of the electricity to its member systems (like United) over transmission lines.

The real cost of electricity, measured against the cost of other goods and services, has declined steadily (even considering the current rise in natural gas). Throughout everything,

the vertically integrated system has been the best bet for members of this cooperative. But as industrial groups and government entities began pushing for deregulation, the electric industry suddenly became more complicated.

Why Cooperatives Work Best

In the deregulated market in Texas, the traditional vertically integrated electric utility must compare against all Retail Electric Providers, made up of many separate entities, each of which performs one or more specific roles before getting electric power to the end user. And when you try to contact a Retail Electric Provider, you may have to be transferred to a call center outside your local area (or sometimes out of state or in another country!) to talk to someone who can answer questions about customer metering and billing.

By working together in a vertically integrated electric system, United and Brazos Electric perform all these jobs for the ease of our members.

Brazos Electric has an obligation to United to supply electricity at the lowest possible price and with the resources needed to make the delivery. They make all of the arrangements to purchase electricity (for short-term and long-term arrangements) and secure the ability of the transmission and distribution systems to deliver the electricity to electric substations. United then takes this energy over distribution lines to deliver electricity to the end-user consumer — you, the member.

Climbing to the Top

United Apprentices & Journeymen Compete in Texas Lineman's Rodeo

In mid-July, rain in South Texas couldn't stop a group of United Cooperative Services linemen and apprentice linemen from competing in practice situations against their peers to achieve tremendous results in the Texas Lineman's Rodeo. However, the rain, flooding and destruction caused by Hurricane Katrina along the Gulf Coast in late August was enough to keep several linemen from across the country away from the international contest when real-life situations took precedence over competition and line crews stepped in to help with the disaster relief.

Five employees from United joined more than 170 other electric line workers from 24 utilities across this state when they compete in the Texas Lineman's Rodeo on Saturday, July 16, at Nolte Island near Seguin, TX.

Jeff Pannell, an apprentice lineman in United's Cleburne Operations Department competing in his second statewide event, won first place in four individual apprentice events: pole climb, hurt man rescue, obstacle pole and a written test. Jeff's great accomplishments earned him enough points to tie for first place in the apprentice division but he was awarded second place overall based on times used for the tie breaker points.

United's Bobby Herring, who also competed for a second year in a row at the statewide event, scored high in several individual events and placed fifth overall in the apprentice competition. The journeyman team of Cleburne's Ted Gebhardt, Tim Timmons and Mark Buckner competed in their very first rodeo and learned a lot about the competition. Ted placed fourth in the pole climb.



Five United employees competed at the Texas Lineman's Rodeo: Jeff Pannell, Mark Buckner, Bobby Herring, Tim Timmons and Ted Gebhardt.

Rodeo, taking place Sept. 15-17 in Overland, Kansas.

This event attracts the best linemen from around the world to compete in events based on traditional lineman tasks. However, because of trauma affecting the Gulf Coast, both men from United had a difficult time deciding whether or not to participate in this year's prestigious event. More than 220 lineman teams and 245 apprentices were expected to participate in this year's International Lineman's Rodeo but because of the relief effort associated with Hurricane Katrina, participation is expected to be down by no less than 20 percent. After several talks with co-workers, friends and family, both men decided it would be best to compete.

"I competed last year at the international event and was really looking forward to my opportunity to participate again... but with the restoration and repair efforts going on in Louisiana, Mississippi and Alabama, I had a hard time getting mentally prepared for a competition scenario and I kept thinking about the hundreds of volunteers out right now risking their lives to restore power to thousands of people and how much I wanted to help," Jeff said. "In the end, it was my fellow linemen who urged me to compete and do it as a dedication to our heroic industry. And more impor-

tantly, I'll have my chance to volunteer with the Gulf Coast restoration when United sends its third volunteer crew after the International Lineman's Rodeo."

Ray Beavers, United's General Manager/CEO, concurred with the apprentices' decision to compete and thanked both men for their selflessness and dedication to the cooperative way of life.

"I'm proud of all our guys — those who compete in the Lineman's Rodeo, those volunteering after Hurricane Katrina and all the guys here at home working to serve our members diligently," Mr. Beavers said. "Bobby volunteered for United's first crew of relief workers sent to Houma and Franklinton, La. and Ted joined the co-op's second crew of volunteer line. Jeff and others will have their chance to go as restoration efforts continue. But it's a real testament to Bobby and Jeff's dedication to promoting their industry since they will either be coming off or preparing for 18 hour work days while down in the Gulf Coast."

This year's international event will go on as scheduled and will be dedicated to our heroic industry. There were no cash prizes in the International Lineman's Rodeo or the Texas Lineman's Rodeo — but there are a lot of bragging rights for the champs.

Events showcased at the Texas Lineman's Rodeo included Double Dead-End Bell Change, Downed Primary, Secondary Splice, Pole Climb, Hurt Man Rescue and Obstacle Pole. In international competition, apprentices compete in the Hurt Man Rescue, Pole Climb, one Mystery Event and the Apprentice Written Test. In hard hats, blue jeans, steel-toed boots and tool belts, the linemen race against each other and against the clock.

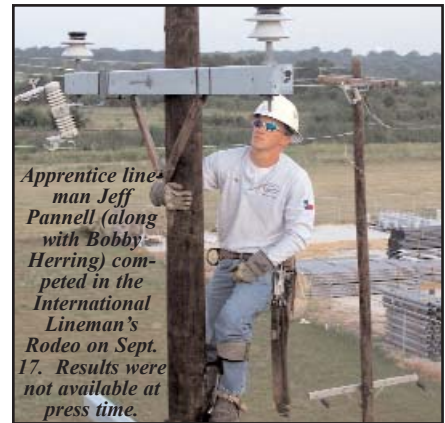
Steady rain did not delay the competition in Texas. If anything, the downpour helped the contest events — from shimmying down a slippery 40-foot pole with a whole raw egg in mouth to "rescuing" a 120-pound dummy from the top of a pole — even more realistic for competitors, who are used to working in adverse conditions. However, it gave spectators a chance to see the men in action against a truly hazardous and imperfect conditions — scenarios these men encounter many times in their line of work.

"Those in attendance may have a more profound respect for what our linemen do after a natural disaster like Hurricane Katrina and what they go through on a routine basis after every major storm," said Warren Stanley, United's job training and safety director. "It's a great opportunity for our men to showcase their talents, meet other linemen and learn more about safety in this industry."

The family-oriented event began more than nine years ago to allow electric linemen the opportunity to spotlight their talents and hone their skills in a competitive setting. The competition is based on safe, efficient work practices and provides participants a way to display their pride in the profession of high-voltage line work.

The scoring is rigid, with points deducted for everything from trivial infractions to major blunders like falling off a pole or dropping the dummy in the hurt man rescue. There are even deductions for showing off, being careless or practicing unsafe conduct.

Congratulations to United's linemen participating in this year's statewide event. To learn more about safety around electricity or United's efforts to provide relief for victims of Hurricane Katrina, please visit www.united-cs.com.



Apprentice lineman Jeff Pannell (along with Bobby Herring) competed in the International Lineman's Rodeo on Sept. 17. Results were not available at press time.



Manager's Message

By Ray Beavers, General Manager/CEO

"Being Cooperative Is A Basic Human Value"

While thinking about what I wanted to convey to you this month, it dawned on

me that October is designated as National Cooperative Month. I am a believer in the cooperative system; I also believe cooperation is one of the most basic ingredients to success in any organization or relationship.

People helping others to accomplish a common goal is what makes cooperatives different from almost any other form of enterprise. The motivation of a working cooperative is not to make a profit, enhance stock prices or manipulate markets; the driving force in our business model is to successfully meet the expectations of those depending on you. This principal sometimes means giving without receiving.

Several years ago, my youngest son Blake began receiving an allowance for doing his chores successfully around the house and yard. At that time, he was too young to do a lot of things but he started realizing what earning was all about.

Soon after he started receiving his allowance, we were at a church service and while the offering plate was being passed, Blake's mother told him to put some money in the plate. Of course, young Blake did not think this was a great idea because he had worked hard to earn the extra money and couldn't understand why he should give it away. But this simple act is what probably started his understanding of the value of giving and sharing.

In early September, Blake came home from college and attended church service with us. Without hesitation, when the offering plate came around, he took out his wallet and gave some of his hard-earned money — money that for him is in short supply. His actions may sound simple but it made his mom and I very proud.

I believe being a parent is one of the most responsible and rewarding jobs a person can have. As parents, we work hard to instill values in our children to allow them to live a happy and productive life. Seeing Blake understand that giving is an important part of his life was a satisfying moment for me as a father.

Witnessing and learning about these same giving attributes displayed by our United members has also made me a proud manager of this electric co-op. Many people gave a lot of their time, talent and money 67 years ago to form this cooperative. Thankfully, that generous spirit of giving still exists today.

At United, we are blessed to have a board who gives their time and talent to democratically lead our cooperative. The co-op has employees who go above and beyond what is normally expected to provide service to the members.

Most importantly, we have members that offer up their appreciation to us time and time again — thanking our linemen

what needs to be done... and cooperatives do this so well.

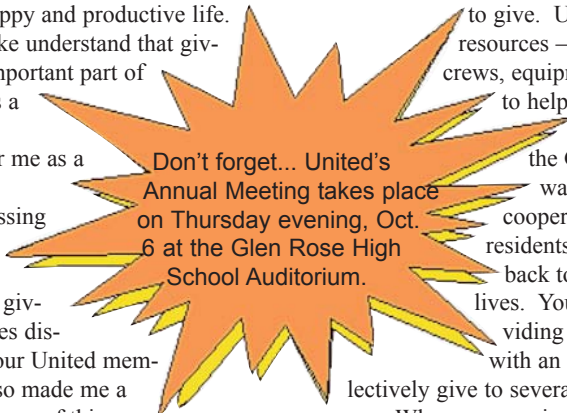
Since the impact of Hurricane Katrina, the act of giving has not been so prevalent since the experiences of Sept. 11, 2001. The devastation in Louisiana, Mississippi and Alabama has been on every person's mind and heart. In response, I know many of our members have given aid or volunteered to help, in so many different ways, the many innocent people who suffered.

Your cooperative has also been called to give. United has donated resources — in the form of line crews, equipment and supplies — to help restore the electric infrastructure along the Gulf Coast. This act was crucial in helping cooperative members and residents in that area get back to rebuilding their lives. Your co-op is also providing United members with an opportunity to collectively give to several relief efforts.

When you received your member dividend check, most of which were mailed out on Sept. 24, you opened an envelope containing your member dividend. You should have noticed the wording on the check voucher notifying you of the opportunity to donate your check to the relief effort of your choice. There are so many avenues in which we can give monetary support...you may have others, but we have included four specific groups that we feel confident will get direct help to individuals most greatly effected — the American Red Cross, Salvation Army, Mississippi Statewide Cooperative Relief Fund or the Louisiana Statewide Cooperative Relief fund. This is strictly voluntary and confidential, but we know your gracious giving will be deeply appreciated.

Our linemen working down in Louisiana have talked to hundreds of co-op members there and they are learning more and more about the cooperative spirit and what it means to work together. In fact, I really believe they will come to understand that being cooperative is a basic human value that gives meaning to a person's life. So thanks for your generosity.

United will celebrate National Cooperative Month in fashion at your Annual Meeting on Oct. 5 in Glen Rose. I hope you will be there to enjoy an evening of fun, fellowship and learning.



Don't forget... United's Annual Meeting takes place on Thursday evening, Oct. 6 at the Glen Rose High School Auditorium.



Rural Friends/ACRE will have an informational booth set up at United's Annual Meeting on Oct. 6. Please stop by to learn more about how you can join this non-partisan political action committee and contribute to candidates running for state and federal office who have demonstrated support for electric cooperatives.

Membership in Rural Friends/ACRE, which cost \$25 per year, is open to all people with an interest in preserving their local electric co-ops and promoting the progress and growth of co-ops and the communities they serve.

For more information on Rural Friends/ACRE, please visit United's Web site at www.united-cs.com.

who battle the elements to restore their power, praising our customer service representatives and marketing personnel who offer practical solutions on how to make their homes more energy efficient and welcoming our engineers when establishing new service. These examples and countless other ways again demonstrate how people helping people accomplishes

The power
that connects us.



**You watch the news. You see the victims.
You want to help those affected by Hurricane Katrina.
We send line crews. We make and coordinate donations.
We offer members a way to help their fellow co-op members.
United Cooperative Services.**

Burleson/Alvarado • 2601 S. I-35 • (817) 447-9292
Cleburne • 3309 N. Main • (817) 556-4000
Glen Rose • 1301 NE Big Bend • (254) 897-9439
Granbury/Hood County • 320 Fall Creek Hwy. • (817) 326-5232
Meridian • 7975 Highway 22 • (254) 435-2832
Possum Kingdom Lake • 1722 Park Road 36 • (940) 779-2985
Stephenville • 1200 Glen Rose Hwy. • (254) 965-3153



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